EXPENSES						
General Fund	Certified	Certified	RSC Re-Certified			Notes
Net School Spending	FY23 4/5/22	FY24 3/7/23	FY25 3/27/24	Change from FY24	%	
Central Office	373,375	1,095,848	1,363,984	\$ 268,136	24.5%	contracted salary increases
District Instruct. & Services	988,181	984,181	1,076,252	\$ 92,071	9.4%	.5 Student Services & \$23,000 EL salary a
Business	383,998	376,788	384,214	\$ 7,426	2.0%	
Risk Management	4,954,289	5,208,751	5,512,956	\$ 304,205	5.8%	Health insurance
Technology	518,599	518,599	518,599	\$-	0.0%	
Facilities	1,924,832	1,924,832	1,908,992	\$ (15,840)	-0.8%	
Special Education	3,622,785	3,622,785	3,682,785	\$ 60,000	1.7%	
Early Childhood	143,517	143,517	143,517	\$-	0.0%	
Lura White	2,885,821	2,885,821	2,885,821	\$-	0.0%	
Page Hilltop	3,284,168	3,284,168	3,284,168	\$-	0.0%	
Middle School	2,887,042	2,800,319	2,900,319	\$ 100,000	3.6%	1.0 Guidance FTE back to Gen Fund
High School	4,026,334	3,760,575	3,830,161	\$ 69,586	1.9%	
Other Districts	1,580,000	1,680,000	1,830,000	\$ 150,000	8.9%	ESSER3 salaries
Transfer to Capital Stabilization Fund	200,000	300,000		\$ (300,000)	-100.0%	
Transfer to General Fund (Salaries)			350,000	\$ 350,000	#DIV/0!	
Transfer to SpEd Reserve Fund	40,000					
	27,812,941	28,586,184	29,671,768	\$ 1,085,584	3.8%	
Non-	Certified	RSC Certified	RSC Re-Certified			
Net School Spending	FY23 4/5/22	FY24 3/7/23	FY25 3/27/24	Change from FY24	%	
Transportation	1,847,856	1,912,000	2,057,000	\$ 145,000	7.6%	Transportation Assess. Formula
Capital - Debt (Excluded)	1,382,729	1,694,382	1,696,004	\$ 1,622	0.1%	Debt Assessment Formula
Capital - Interest (Not Excluded)	51,856					Capital Assessment Formula
	3,282,441	3,606,382	3,753,004	\$ 146,622	4.1%	
Та	otal 31,095,382	32,192,566	33,424,772	\$ 1,232,206	3.8%	

REVENUE	REVENUE					
General Fund Revenue	FY23 4/5/22	FY24 3/7/23	FY25 3/27/24	Change from FY24	%	Notes
Chapter 70	8,400,431	8,501,531	8,603,831	\$ 102,300	1.2%	FY25 Governor's #1 \$30/student
Charter Tuition Reimbursement	100,000	90,000	150,000	\$ 60,000	66.7%	FY25 Governor's #1 \$188,765
Regional Transportation Reimbursement	450,000	500,000	485,282	\$ (14,718)	-2.9%	FY23 actual
Medicaid	120,000	175,000	106,000	\$ (69,000)	-39.4%	FY23 actual
Regional Transportation Reimbursement Fund						
E&D Transfer to General Fund						
E&D - Transfer to General Fund (Salaries)			350,000	\$ 350,000		
E&D - Transfer to Capital Stabilization Fund	200,000	300,000		\$ (300,000)	-100.0%	
E&D - Transfer to SpEd Reserve Fund	40,000					
	9,310,431	9,566,531	9,695,113	\$ 128,582	1.3%	
						Assessment
Assessment	FY23 4/5/22	FY24 3/7/23	FY25 3/27/24	Change from FY24	%	Notes
Operating	20,402,222	20,931,652	22,033,655	\$ 1,102,003	5.3%	
Capital (Debt) Excluded	1,382,729	1,694,382	1,696,004		0.1%	
Total	21,784,951	22,626,034	23,729,659	\$ 1,103,625	4.9%	
Other Funds	FY23 4/5/22	FY24 3/7/23	FY25 3/27/24	Change from FY24	%	Notes
Revolving	1,796,247	2,041,476	2,041,476	\$-	0.0%	(see detail page)
Grants	1,212,709	1,266,232	1,266,232	\$-	0.0%	(see detail page)
Subtotal	3,008,956	3,307,708	3,307,708	\$-	0.0%	
All Funds - Total	34,104,339	35,500,274	36,732,480	\$ 1,232,206	3.5%	

	Operating Assessment	Total	Ayer	Shirley	Formula Source and Shares			
1	Required Local Contribution	15,652,141	9,735,557	5,916,584	FY25 Preliminary Ch.70 RLC			
2	Net School Spending Above RLC	4,324,514	2,469,298	1,855,217	ASRSD - 57.1/42.9 % allocation			
3	Transportation	2,057,000	1,174,547	882,453	ASRSD - 57.1/42.9 % allocation			
4	Capital: Interest (Not Excluded)				N/A			
5	Capital - All Other				ASRSD #5 Allocation Method			
	Total	22,033,655	13,379,402	8,654,254				
	FY24	20,931,652	12,567,854	8,363,798				
	increase	1,102,003	811,548	290,456				
		5.3%	6.5%	3.5%				
	-				-			
	Excluded Debt							
4	Capital: Debt Service	1,696,004	992,710	703,294	Calculation on Capital Debt detail page 18			
	Total	1,696,004	992,710	703,294	703,294 Includes Shirley Stab. & Ayer CPA pymts.			

Operating Assessment & Debt	23,729,659	14,372,112	9,357,547	
FY24	22,626,035	13,555,068	9,070,967	
increase	1,103,624	817,044	286,580	
	4.9%	6.0%	3.2%	
Assessment Element	В	asis & Calculation		
1 Required Local Contribution	FY24 from DESE - Based on town income & property value			
2 Not School Sponding Above PLC	E	oundation Enrollmon	t Shara five vea	

2	Net School Spending Above RLC	Foundation Enrollment Share - five year average
3	Transportation	Foundation Enrollment Share - five year average
4	Capital: Principal & Interest	50% Found. Enroll. Share and 50% Resid. Enroll. Share MS & HS (Roll. Avg.)
5	Capital - All Other	Five Yr. Avg. of 50% Found Enroll. Share and 50% Comb. Effort Yield (DESE)

Ayer Shirley RSD FY25 Re-Certified Budget
3-27-2024

	-				
Function/Location	Certified	Certified	Certified	Re-Certified	
CENTRAL OFFICE	FY22	FY23	FY24	FY25	FTEs
SCHOOL COMMITTEE (1110)					
Treas./Assist. Salary	11,996	12,603	12,603	12,603	Stip.
Salary - Contract increases	425,000	2,528	725,000	993,136	
Salary - Retirement	36,000	45,000	45,000	45,000	
Supplies	1,100	1,100	1,100	1,100	
Advertising & Other	4,400	4,400	4,400	4,400	
Dues, Registrations	7,100	7,100	7,100	7,100	
	485,596	72,730	795,203	1,063,339	1
SUPERINTENDENT (1210)					
Supt. Salary	186,327	177,500	177,500	177,500	1.0
Salary - Annuity	0	2,500	2,500	2,500	
Admin. Assist. Salary	66,017	71,845	71,845	71,845	1.0
Postage	1,000	1,000	1,000	1,000	
Supplies	3,500	3,500	3,500	3,500	
Memberships & Dues	5,300	5,300	5,300	5,300	
Services - Software	5,000	5,000	5,000	5,000	
Advertising	3,500	3,500	3,500	3,500	
Registrations & Conferences	2,500	2,500	2,500	2,500	
Travel	3,000	3,000	3,000	3,000	
Ē	276,144	275,645	275,645	275,645	1
LEGAL (1430)					
Legal - Supt./Other	25,000	25,000	25,000	25,000	
	25,000	25,000	25,000	25,000	1
	786,740	373,375	1,095,848	1,363,984	2.0

Function/Location	Certified	Certified	Certified	Re-Certified	
DISTRICT INSTRUCTION	FY22	FY23	FY24	FY25	FTEs
CURRICULUM & INSTR.(2110)	407.047	4.4.4.000	444.000	4.4.4.000	
Salary - Asst. Superintendent Salary - Student Services	137,917	144,896	144,896	144,896 124,800	1.0
	53,045 1,500	55,729 1,500	55,729 1,500	1,500	1.0
Salary - Annuity	1,500 192,462	<b>202,125</b>	202,125	271,196	
LEAD TEACHERS (2220)	192,402	202,125	202,125	271,190	
Salary - Curriculum Leaders	48,447	49,900	49,900	49,900	
Salary - Coordinators	6,000	49,900	6,000	49,900	
	54,447	55,900	55,900	55,900	
TEACHER SALARY (2305)	04,447	00,000	00,000	00,000	
Health Insurance Offset	48,000	40,000	36,000	36,000	
Lane Changes	0	-	-	-	
	48,000	40,000	36,000	36,000	
SPECIALIST TEACHER (2310)	-,	-,	,	,	
Teacher Salary - EL	241,277	246,103	246,103	269,103	3.0
	241,277	246,103	246,103	269,103	
SUBSTITUTES (2325)	,	-,	-,	,	
Salary - Coordinator & Assist.	7,900	8,058	8,058	8,058	
Salary - Teachers - Long Term	37,000	37,000	37,000	37,000	
Salary - Other (Nurse Subs.)	8,000	8,000	8,000	8,000	
Service - Frontline (Sub software)	7,800	7,800	7,800	7,800	
	60,700	60,858	60,858	60,858	
PROF. DEVEL (2357)	,	,	,	,	
Salary - Subs. Teachers	2,000	2,000	2,000	2,000	
Supplies	6,000	6,000	6,000	6,000	
Services - Technology	0	0	0	0	
Services - Consultants	15,000	15,000	15,000	15,000	
Course Reimbursement	25,000	25,000	25,000	25,000	
Other (Travel/Conf.)	4,000	4,000	4,000	4,000	
	52,000	52,000	52,000	52,000	
TEXTBOOKS (2410)					
Textbooks	36,000	62,000	62,000	62,000	
Γ	36,000	62,000	62,000	62,000	
INSTRUCT. EQUIP. (2420)					
Postage Machine Leases	5,100	5,100	5,100	5,100	
Copier Leases	57,536	57,536	57,536	57,536	
Copier Supplies	4,975	4,975	4,975	4,975	
	67,611	67,611	67,611	67,611	
INSTR. SUPPLIES (2430)					
Supplies - 504	2,000	2,000	2,000	2,000	
Supplies - EL	4,000	4,000	4,000	4,000	
Services - Interpreters, translation	2,800	2,800	2,800	2,800	
	8,800	8,800	8,800	8,800	
OTHER INSTRUCT. (2440)					
Services - Teachpoint	5,670	5,670	5,670	5,670	
District Travel	4,000	4,000	4,000	4,000	
	9,670	9,670	9,670	9,670	
INSTRUCT. SOFTWARE (2455)		~~~~~	~~~~~		
Software - Ren. Reading & Math	30,500	30,500	30,500	30,500	
Software - Newsela Soc. Studies	20,000	27,600	27,600	27,600	
Software - Library (Follett)	5,000	5,000	5,000	5,000	
Software - Lexia	7,200	7,200	7,200	7,200	
Software - Curriculum Mapping	5,200	5,200	5,200	5,200	
	67,900	75,500	75,500	75,500	
SCHOOL COUNSELING (2710)					
Director of Guidance	50,700	51,714	51,714	51,714	0.6
	50,700	51,714	51,714	51,714	
HEALTH (3200)					
School Physician	4,000	4,000	4,000	4,000	
Nurse Leader	45,000	45,900	45,900	45,900	0.5
Supplies	1,000	1,000	1,000	1,000	
Software - SNAP	3,769	5,000	5,000	5,000	
	53,769	55,900	55,900	55,900	
	040.000	000.404	004404	4 070 050	
	943,336	988,181	984,181	1,076,252	6.1

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Function/Location	Certified	Certified	Certified	<b>Re-Certified</b>	
BUSINESS OFFICE	FY22	FY23	FY24	FY25	FTEs
BUSINESS (1410)					
Director - Salary	126,125	134,445	134,445	134,445	1.0
Salary - Coord./Assists.	173,197	178,393	178,393	178,393	3.0
Services - DESE Audit	3,000	5,000	5,000	5,000	
Services - Annual Audit	25,000	28,000	28,000	28,000	
Services - OPEB Valuation	0	7,210	0	7,426	
Services - Bank Fees	1,000	1,000	1,000	1,000	
Postage	2,000	2,000	2,000	2,000	
Supplies	3,950	3,950	3,950	3,950	
Services - Software Support	20,000	20,000	20,000	20,000	
Prof. Devel and Travel	4,000	4,000	4,000	4,000	
Interest - Bond Antic. Notes	0	-	-	-	
	358,272	383,998	376,788	384,214	4.0

Function/Location	Certified	Certified	Certified	<b>Re-Certified</b>
RISK MANAGEMENT	FY22	FY23	FY24	FY25
RETIREMENT/MEDICARE (5100)				
Middlesex Retirement	490,917	514,000	545,398	545,398
Medicare Tax	202,906	202,906	202,906	202,906
	693,823	716,906	748,304	748,304
EMPLOYEE INSURANCE (5200)				
Health Ins Employees	3,540,696	3,717,731	3,940,795	4,200,000
Health Ins Retirees	203,044	203,044	203,044	228,044
Life Ins Employees	3,000	3,000	3,000	3,000
Life Ins Retirees	50	50	50	50
Workers Comp.	120,458	120,458	120,458	120,458
Unemp. Comp.	60,000	60,000	60,000	80,000
Unemp. Admin.	1,500	1,500	1,500	1,500
403(b) Admin.	0	2,200	2,200	2,200
COBRA Admin.	1,000	1,000	1,000	1,000
Flex. Spending Admin.	4,000	4,000	4,000	4,000
	3,933,748	4,112,983	4,336,047	4,640,252
OTHER INSURANCE (5260)				
Fidelity Bonds	1,000	1,000	1,000	1,000
Property	90,000	92,700	92,700	92,700
Equip./Umbrella	6,600	6,600	6,600	6,600
School Board Liability	4,800	4,800	4,800	4,800
General Liability	8,300	8,300	8,300	8,300
OPEB Funding	10,000	10,000	10,000	10,000
Deductible Reserve	1,000	1,000	1,000	1,000
	121,700	124,400	124,400	124,400
	4,749,271	4,954,289	5,208,751	5,512,956

Function/Location	Certified	Certified	Certified	Re-Certified	
TECHNOLOGY	FY22	FY23	FY24	FY25	FTEs
TECHNOLOGY (1450)					
Salary - Director	100,215	105,286	105,286	105,286	1.0
Salary - Coord./Other	159,400	182,588	182,588	182,588	3.0
Salary - Webmaster	5,150	5,150	5,150	5,150	stip.
Services - Internet/Firewall	33,335	33,335	33,335	33,335	
Services - E mail Archive	0	0	0	0	
Services - Software Subscriptions	8,200	8,200	8,200	8,200	
Services - Master Library (Work orders)	4,000	4,000	4,000	4,000	
Services - Repair	0	0	0	0	
Services - Prof. Devel.	5,000	5,000	5,000	5,000	
Equip Hardware Purhase / Replacement	80,000	80,000	80,000	80,000	
Equip Network & WiFi	20,000	20,000	20,000	20,000	
Equip Data Backup	2,000	2,000	2,000	2,000	
Other Exp Travel	1,500	1,500	1,500	1,500	
	418,800	447,059	447,059	447,059	
INSTRUCT. TECH. (2451)					
Software	18,000	18,000	18,000	18,000	
Supplies	23,000	23,000	23,000	23,000	
	41,000	41,000	41,000	41,000	
INSTRUCT. SOFTWARE (2455)					
Software - Student Admin (Rediker)	30,540	30,540	30,540	30,540	
	30,540	30,540	30,540	30,540	
	490,340	518,599	518,599	518,599	4.0

Function/Location	Certified	Certified	Certified	Re-Certified	
FACILITIES	FY22	FY23	FY24	FY25	FTEs
CUSTODIAL (4110) Facilities Coord.	88,734	93,224	93,224	93,224	1.0
Admin. Asst Salary	37,440	37,440	37,440	21,600	0.5
Cust LAW	124,800	128,544	128,544	128,544	3.0
Cust PH	178,107	178,107	178,107	178,107	4.0
Cust MS	104,000	107,120	107,120	107,120	3.0
Cust HS	167,200	172,216	172,216	172,216	4.5
Cust Maint./Tech.	25,940	26,718	26,718	26,718	0.5
Cust Shift Diff.	9,152	9,152	9,152	9,152	
Cust OT	10,000	10,000	10,000	10,000	
Cust Vac./Sick Cov.	41,456	41,456	41,456	41,456	
Cust Summer	13,440	13,440	13,440	13,440	
Cust Clothing Reim.	5,500	5,500	5,500	5,500	
Supp./Travel - District	10,000	10,000	10,000	10,000	
Supplies - LAW	7,500	7,500	7,500	7,500	
Supplies - PH	10,000	10,000	10,000	10,000	
Supplies - MS	7,500	7,500	7,500	7,500	
Supplies - HS	10,000	10,000 <b>867,917</b>	10,000	10,000 <b>852,077</b>	
	850,769	867,917	867,917	852,077	
HEAT (4120) Gas - PH	76,368	76,368	76,368	76,368	
Oil - LAW	80,127	80,127	80,127	80,127	
Gas - MS	62,000	55,000	55,000	55,000	
Gas - HS	74,000	64,000	64,000	64,000	
0a3 - 110	292,496	275,495	275,495	275,495	
UTILITIES (4130)	232,430	213,433	210,400	210,400	
Telephone - Services	40,540	40,540	40,540	40,540	
Telephone - Supplies	9,000	9,000	9,000	9,000	
Septic - LAW	3,000	3,000	3,000	3,000	
Water/Sewer - LAW	6,400	6,400	6,400	6,400	
Water/Sewer - MS	10,000	10,000	10,000	10,000	
Water/Sewer - PH	9,000	9,000	9,000	9,000	
Water/Sewer - HS	13,000	13,000	13,000	13,000	
Electricity - PH	65,000	60,000	60,000	60,000	
Electricity - LAW	47,500	47,500	47,500	47,500	
Electricity - MS	86,108	86,108	86,108	86,108	
Electricity - HS	147,200	136,500	136,500	136,500	
Gas - PH	6,000	6,000	6,000	6,000	
Gas - LAW	4,000	4,000	4,000	4,000	
	446,748	431,048	431,048	431,048	
GROUNDS (4210)	~~~~~	o / o==	o / o==	o / o==	
Salary - Grounds	23,958	24,677	24,677	24,677	0.5
Services	2,000	2,000	2,000	2,000	
Supplies	20,000	20,000	20,000	20,000	
MAINTENANCE (4220)	45,958	46,677	46,677	46,677	
Service Contracts - Dist.	26,986	26,986	26,986	26,986	
Service Contracts LAW	25,000	25,000	25,000	25,000	
Service Contracts MS	25,000	25,000	25,000	25,000	
Service Contracts PH	29,500	29,500	29,500	29,500	
Service Contracts HS	65,000	65,000	65,000	65,000	
Supplies District	10,750	10,750	10,750	10,750	
Supplies LAW	1,000	1,000	1,000	1,000	
Supplies PH	2,000	2,000	2,000	2,000	
Supplies MS	1,000	1,000	1,000	1,000	
Supplies HS	12,000	12,000	12,000	12,000	
Repairs - Plumbing	17,500	17,500	17,500	17,500	
Repairs - Electrical	10,000	10,000	10,000	10,000	
Repairs - Boilers/HVAC	20,000	20,000	20,000	20,000	
Repairs - Elev./Lifts	15,000	15,000	15,000	15,000	
Repairs - Fire Protect.	10,000	10,000	10,000	10,000	
Repairs - Trash	21,000	21,000	21,000	21,000	
Repairs - Other	11,959	11,959	11,959	11,959	
	303,695	303,695	303,695	303,695	
	1,939,665	1,924,832	1,924,832	1,908,992	17.0

Function/Location SPED	Certified FY22	Certified FY23	Certified FY24	Re-Certified FY25	FTEs
LEGAL (1430)					
Legal - SPED	20,000	20,000	20,000	20,000	4
	20,000	20,000	20,000	20,000	
SPED DIRECTOR (2110)	100.040	405 000	105 000	405 000	
Director & Coord Salary	123,042	135,000	135,000	135,000	
Secretary - Salary	80,842	83,267	83,267	83,267	2.0
Secretary - Sub. Salary Services Medicaid	500 6,000	500 6,000	500 6,000	500 6,000	
Services Misc.	2,783	2,783	2,783	2,783	
Software - eStar	9,000	9,000	9,000	9,000	
Supplies	6,000	6,000	6,000	6,000	
Postage	4,320	4,320	4,320	4,320	
Dues, Registrations	3,225	3,225	3,225	3,225	
Travel	4,000	4,000	4,000	4,000	
F	239,712	254,095	254,095	254,095	+
SPED TEACHERS (2310)	,	- ,	- ,	. ,	
Summer Salary	30,000	30,600	30,600	30,600	
	30,000	30,600	30,600	30,600	1
TEAM LEADER (2315)	-,	,	, - , - , - , - , - , - , - , - , -	,	
Salary - Team Chairs	159,373	168,000	168,000	168,000	2.0
	159,373	168,000	168,000	168,000	+
MEDICAL/THERAPY(2320)					
Teacher Salary	318,572	331,500	331,500	331,500	4.0
Spec. Salary	63,634	64,907	64,907	64,907	2.0
Services - ABA	20,000	20,000	20,000	20,000	
Services - Home/Hosp. Tutoring	10,000	10,000	10,000	10,000	
Services - FLLAC	85,000	85,000	85,000	85,000	
Services - Vision	55,000	55,000	55,000	55,000	
Services - Hear./Biling./Ind. Evals.	7,200	7,200	7,200	7,200	
Services - Vocational	10,000	10,000	10,000	10,000	
Supplies	11,033	11,033	11,033	11,033	
Equipment	7,025	7,025	7,025	7,025	
	587,464	601,665	601,665	601,665	+
PARA. (2330)	001,101	001,000	001,000	001,000	
Salary - Summer	17,000	17,000	17,000	17,000	
	17,000	17,000	17,000	17,000	t
PROF. DEVEL. (2357)	17,000	17,000	17,000	17,000	
Services	5,000	5,000	5,000	5,000	
	5,000	5,000	5,000	5,000	
INSTR. SUPPLIES (2430)	0,000	0,000	0,000	0,000	
Classroom Supplies - District	6,500	6,500	6,500	6,500	
	6,500	6,500	6,500	6,500	ł
INSTRUCT. TECH. (2455)	0,000	0,000	0,000	0,000	
Software - District	1,000	1,000	1,000	1,000	
Hardware - District	3,000	3,000	3,000	3,000	
	4,000	4,000	4,000	4,000	+
PSYCHOLOGICAL (2800)	-,	-,	-,	-,-••	
Psych. Salary	158,719	161,893	161,893	161,893	2.0
Services Testing	14,000	14,000	14,000	14,000	
Services - Referral / Prevention	12,000	12,000	12,000	12,000	
Supplies	5,000	5,000	5,000	5,000	
Travel	1,500	1,500	1,500	1,500	
Γ	191,219	194,393	194,393	194,393	
TUITION - PUBLIC (9100)					
Tuition Public School	35,000	35,000	35,000	35,000	+
	35,000	35,000	35,000	35,000	
TUITION - OUT OF STATE (9200)					
Tuition Out-of-State	1,000	1,000	1,000	1,000	
	1,000	1,000	1,000	1,000	
TUITION - PRIVATE (9300)	000 400	000 400	000 400	000 ( 00	
Tuition Private Day/Summer	992,180	992,180	992,180	992,180	
Tuition Private Residential	417,626	417,626	417,626	417,626	
	1,409,806	1,409,806	1,409,806	1,409,806	
TUITION - COLLAB. (9400) Collaborative Day/Summer	975 706	975 706	075 706	025 726	
	875,726 <b>875,726</b>	875,726 <b>875,726</b>	875,726 <b>875,726</b>	<u>935,726</u> 935,726	
	013,120	-	075,720	333,720	
	3,581,800	3,622,785	3,622,785	3,682,785	13.0

Function/Location	Certified	Certified	Certified	Re-Certified	
EARLY LEARNING	FY22	FY23	FY24	FY25	FTEs
PS/PK TEACHER (2310)					
Salary PS/PK - Integ. (PH)	134,225	141,017	141,017	141,017	2.0
Salary PS/PK - Sep. (LAW)	0	0	0	0	
	134,225	141,017	141,017	141,017	
PARA. (2330)					
Salary PS/PK (PH)	0	0	0	0	
	0	0	0	0	
INSTR. SUPPLIES (2430)					
Classroom Supplies	2,500	2,500	2,500	2,500	
	2,500	2,500	2,500	2,500	
	136,725	143,517	143,517	143,517	2.0

Function/Location Lura A. White	Certified FY22	Certified FY23	Certified FY24	Re-Certified FY25	FTEs
PRINCIPAL (2210)	1 1 2 2	1125	1124	1125	TIES
Principal Salary	105,575	114,750	114,750	114,750	1.0
Assist. Prin. Salary	89,500	97,000	97,000	97,000	1.0
Admin. Assist. Salary	53,518	54,588	54,588	54,588	1.5
Admin. Assist Substitute	500	500	500	500	
Starbase Transportation	5,000	5,000	5,000	5,000	
Supplies	1,300	1,300	1,300	1,300	
Postage	1,350	1,350	1,350	1,350	
Other	1,250	1,250	1,250	1,250	
Travel	1,500	1,500	1,500	1,500	
	259,493	277,238	277,238	277,238	İ
CURRICULUM LEADERS (2220)		,	,	,	
Salary	0	0	0	0	
-	0	0	0	0	t i
CLASSROOM TEACHER (2305)					
Teacher Salary - K to 5	1,140,122	1,273,924	1,273,924	1,273,924	18.0
Teacher Salary - Unified Arts	284,919	284,919	284,919		3.4
Tutor Salary	1,500	1,500	1,500		
	1,426,541	1,560,343	1,560,343	1,560,343	† I
SPECIALIST TEACHER (2310)	, -,-	,,	,,	,,-	
Teacher Salary - Reading	0	37,882	37,882	37,882	1.0
Teacher Salary - SPED	390,761	410,534	410,534		
	390,761	448,416	448,416	,	
SPECIALIST TEACHER (2320)		,	,		
Teacher Salary - Speech	144,353	156,228	156,228	156,228	2.0
reacher calary opecen	144,353	156,228	156,228		2.0
SUBSTITUTES (2325)		100,220	100,220		
Salary - Reg. Ed. Teach LAW	13,000	13,000	13,000	13,000	
Salary - Sp. Ed. Teach LAW	4,000	4,000	4,000		
Calary Op. Ed. (Calon: Erwy	17,000	17,000	17,000	,	•
	11,000	17,000	17,000	11,000	
PARA. (2330)					
Para. Salary - K	68,953	60,000	60,000	60,000	3.0
Para. Salary - Lunch/Recess	12,274	12,642	12,642		
Para. Salary - SPED	12,274	45,000	45,000		
Salary - Reading	36,057	43,000	43,000		2.0
Subs LAW	10,000	10,000	10,000	-	0.0
Para. Salary - Services	38,000	38,000	38,000		
ara. Galary - Gervices	165,284	165,642	165,642	165,642	ł
LIBRARY (2340)	105,204	103,042	105,042	105,042	
Para Salary	25,416	25,924	25,924	25,924	1.0
Supplies	1,000	1,000	1,000		
Supplies	26,416	26,924	26,924	26,924	ł
TEXTBOOKS (2410)	20,410	20,924	20,924	20,924	
Textbooks	12,000	12,000	12,000	12,000	
TEXIDOOKS	12,000	12,000	12,000	12,000	ł
	12,000	12,000	12,000	12,000	
INSTRUCT. EQUIP (2420)	5 000	F 000	5 000	5 000	
Furniture	5,000	5,000	5,000		ł
	5,000	5,000	5,000	5,000	
INSTR. SUPPLIES (2430)	44.000	44.000	44.000	14.000	
Gen. School Supplies	14,000	14,000	14,000		
Classroom Supplies	17,000	17,000	17,000		
Classroom Supplies - SPED	2,500	2,500	2,500		
Classroom Supplies - UA	4,000	4,000	4,000	4,000	ł
	37,500	37,500	37,500	37,500	
INSTRUCT. SOFTWARE (2455)	0.000	0.000	0.000	0.000	
Software	2,000	2,000	2,000	2,000	ł
	2,000	2,000	2,000	2,000	
SCHOOL COUNSELING (2710)		100.00-	400.00-	100.00-	
Guidance Salary	95,559	100,395	100,395	100,395	1.0
Supplies	500	500	500	500	ł
	96,059	100,895	100,895	100,895	
HEALTH (3200)	00.110	74 664	74 604	74 504	
Nurse - Salary	69,418	71,501	71,501	71,501	1.0
Salary - Subs.	0	0	0	0	
Services	0	0	0	0	
Supplies	3,000	3,000	3,000	,	ļ
	72,418	74,501	74,501	74,501	
STUDENT ACTVITIES (3520)					
Stipends - Salary	1,634	1,634	1,634		
Supplies	500	500	500	500	ļ
	2,134	2,134	2,134	2,134	
	2,656,959	2,885,821	2,885,821	2,885,821	42.3

Function/Location	Certified	Certified	Certified	Re-Certified	
Page Hilltop PRINCIPAL (2210)	FY22	FY23	FY24	FY25	FTEs
Principal Salary	114,233	123,614	123,614	123,614	1.0
Assist. Prin. Salary	92,061	96,500	96,500	96,500	1.0
Admin. Assist. Salary	78.067	80,409	80,409	80,409	
Admin. Assist. Sub. Salary	- /	,	,	,	2.0
	500	500	500	500	
Starbase Transportation	7,000	7,000	7,000	7,000	
Supplies	5,500	5,500	5,500	5,500	
Travel	1,500	1,500	1,500	1,500	
Dues, Registrations	1,000	1,000	1,000	1,000	
	299,861	316,023	316,023	316,023	
CURRICULUM LEADERS					
Salary	0	0	0	0	
	0	0	0	0	
CLASSROOM TEACHER (2305)					
Teacher Salary - K - 5	1,627,172	1,770,715	1,770,715	1,770,715	24.0
Teacher Salary - UA	60,727	63,800	63,800	63,800	1.0
Tutor Salary	6,500	6,500	6,500	6,500	
	1,694,399	1,841,015	1,841,015	1,841,015	
SPECIALIST TEACHER (2310)			, ,		
Teacher Salary - SPED	418,440	443,923	443,923	443,923	6.0
,	418,440	443,923	443,923	443,923	2.0
SPEECH & LANGUAGE (2320)	1.0,110	110,020	110,020		
Teacher - Salary	134,386	134,386	134,386	134,386	1.0
		134,300	134,300	134,300	1.0
Spec Salary	0	-	-	404.000	
	134,386	134,386	134,386	134,386	
SUBSTITUTES (2325)	40.000	40.000	10.000	40.000	
Salary - Reg. Ed. Teach PH	18,000	18,000	18,000	18,000	
Salary - Sp. Ed. Teach PH	6,000	6,000	6,000	6,000	
	24,000	24,000	24,000	24,000	
PARA. (2330)					
Salary - K	92,688	94,542	94,542	94,542	4.0
Salary - Reading	0	0	0	0	1.0
Salary - Lunch/recess	8,240	8,405	8,405	8,405	0.4
Salary - SPED	64,341	66,271	66,271	66,271	3
Subs PH	18,000	18,000	18,000	18,000	
Salary - Services	0	0	0	0	0.0
	183,269	187,218	187,218	187,218	
LIBRARY (2340)					
Salary - Para	23,318	23,744	23,744	23,744	1.0
Supplies	2,000	2,000	2,000	2,000	
	25,318	25,744	25,744	25,744	
TEXTBOOKS (2410)	_0,010	,	,	,	
Textbooks/Materials	19,275	19,275	19,275	19,275	
	19,275	19,275	19,275	19,275	
FURNITURE (2420)	10,210	13,210	13,270	10,270	
Furniture	5,000	5,000	5,000	5,000	
i unnure					
	5,000	5,000	5,000	5,000	
INSTR. SUPPLIES (2430)	05 000				
Gen. School Supplies	25,000	25,000	25,000	25,000	
Classroom Supplies	16,500	16,500	16,500	16,500	
Classroom Supplies - SPED	1,500	1,500	1,500	1,500	
Classroom Supplies - UA	4,000	4,000	4,000	4,000	
	47,000	47,000	47,000	47,000	
INSTRUCT. SOFTWARE (2455)					
Software	1,000	1,000	1,000	1,000	
	1,000	1,000	1,000	1,000	
SCHOOL COUNSELING (2710)					
Guidance Salary	121,650	125,300	125,300	125,300	2.0
Services	500	500	500	500	
Supplies	1,500	1,500	1,500	1,500	
	123,650	127,300	127,300	127,300	
HEALTH (3200)	,•	,		,_ 3	
Nurse - Salary	101,989	107,150	107,150	107,150	1.5
Sal Subs.	01,303	0	107,130	107,130	1.0
Supplies	3,000	3,000	3.000	3,000	
oupplies	3,000 <b>104,989</b>	,	<u> </u>	<u>3,000</u> 110,150	
STUDENT ACT/UTIES (2520)	104,989	110,150	110,150	110,150	
STUDENT ACTVITIES (3520)	4 00 4	4.004	4.00.4	4.004	
Services	1,634	1,634	1,634	1,634	
Supplies	500	500	500	500	
	2,134	2,134	2,134	2,134	
	3,082,721	3,284,168	3,284,168	3,284,168	48.9

Function/Location	Certified FY22	Certified FY23	Certified FY24	Re-Certified FY25	ETC.	Detail
Middle School PRINCIPAL (2210)	F122	F123	F124	F123	FTEs	
Principal Salary	109,104	109,650	109,650	109,650	1.0	
Assist. Principal Salary	96,755	96,755	96,755	96,755		
Admin. Assist. Salary	54,347	57,656	57,656	57,656		
Admin. Assist. Sub. Salary	500	500	500	500		
Postage	4,045	4,045	4,045	4,045		
Supplies	6,000	6,000	6,000	6,000		
Travel	1,500	1,500	1,500	1,500		
-	272,251	276,106	276,106	276,106		
CURRICULUM LEADERS						
Salary	0	0	0	0		moved to District budget
	0	0	0	0		
CLASSROOM TEACHER (2305)						
Teacher Salary	1,254,100	1,397,957	1,397,957	1,397,957	19.0	
Teacher Salary - UA	0	0	0	0		6.0 FTE School Choice
Tutor Salary	3,500	3,500	3,500	3,500		
SPECIALIST TEACHER (2310)	1,257,600	1,401,457	1,401,457	1,401,457		
Teacher Salary - SPED	449,847	472,609	472,609	472,609	7.0	1 Grant Funded
Teacher Salary - SPED	70,000	70,000	70,000	472,609 70,000	7.0	1 Grant Funded
reacher Salary - Reading	519,847	542,609	542,609	542,609		
	515,047	342,009	342,009	542,009		
SUBSTITUTES (2325) Salary - Reg. Ed. Teach MS	18,000	18,000	18,000	18,000		
Salary - Reg. Ed. Teach MS Salary - Sp. Ed. Teach MS	5,000	5,000	5,000	5,000		
Calary Op. Lu. 1 Cault 100	23,000	23,000	23,000	23,000	ł	
PARA. (2330)	23,000	23,000	25,000	23,000		
Salary - Vision Specialist	0	0	0	0	0.0	1.0 moved to HS
Salary - Lunch/Recess	4,437	4,437	4,437	4,437	0.3	
Salary - SPED	260,941	268,769	268,769	268.769		2 FTE grant funded
Subs MS	10,000	10,000	10,000	10,000	12.0	
Salary - Services	19,000	19,000	19,000	19,000	1.0	Merrimack Intern
	294,378	302,206	302,206	302,206		
LIBRARY (2340)	- ,	,	,	,		
Salary - Specialist	27,314	27,860	27,860	27,860	1.0	
Books	2,000	2,000	2,000	2,000		
Technology	1,500	1,500	1,500	1,500		
Supplies	3,318	3,318	3,318	3,318		
	34,132	34,678	34,678	34,678		
PROF. DEVEL (2357)						
Services	1,000	1,000	1,000	1,000		
	1,000	1,000	1,000	1,000		
TEXTBOOKS (2410)						
Textbooks/Materials	11,000	11,000	11,000	11,000		
	11,000	11,000	11,000	11,000		
INSTRUCT. EQUIP (2420)						
Furniture	5,000	5,000	5,000	5,000		stand up desks
	5,000	5,000	5,000	5,000		
INSTRUCT. SUPPLIES (2430)	10.010	45.000	15 000	45 000		
Supplies General	12,240	15,000	15,000	15,000		
Supplies Classroom	9,150	9,150	9,150	9,150		
Supplies SPED	1,500	1,500	1,500	1,500		
Supplies UA	8,317	8,317	8,317	8,317	ł	
INSTRUCT SOFTWARE (2455)	31,207	33,967	33,967	33,967		
INSTRUCT. SOFTWARE (2455) Software	4 200	4 200	4 000	4 000		
Soltwale	1,300 <b>1,300</b>	1,300 <b>1,300</b>	1,300 <b>1,300</b>	1,300 <b>1,300</b>	ł	
SCHOOL COUNSELING (2710)	1,300	1,300	1,300	1,300		
Guidance Salary	141,145	148,723	62,000	162,000	2.0	1.0 FTE brought back to Gen Fund
Other Salary	141,143	148,723	62,000 0	162,000	2.0	The Fire brought back to Gen Fund
Services - Naviance	1,000	1,000	1,000	1,000		0
Supplies	3,700	3,105	3,105	3,105		0
	145,845	152,828	66,105	166,105	ł	
HEALTH (3200)	1-10,040	102,020	00,100	100,100		
Nurse Salary	57,822	61,637	61,637	61,637	1.0	
Supplies	3,000	3,000	3,000	3,000		
	60,822	64,637	64,637	64,637	Ì	
ATHLETICS (3510)		,001	5-1,001	5-1,007		
Salary - Assist. Director	0	0	0	0		
Salary - Coaches	16,965	16,965	16,965	16,965		
Salary - Coordinator	1,200	1,200	1,200	1,200		Intramural Coordinator
Supplies	2,400	2,400	2,400	2,400		
···	20,565	20,565	20,565	20,565	l I	
STUDENT ACTVITIES (3520)	- , 5	-,	-,-,-	-,		
Stipends - Schedule C Salary	15,689	15,689	15,689	15,689		
Services	1,000	1,000	1,000	1,000		
	16,689	16,689	16,689	16,689	[	
			,	,		
GRAND TOTAL	2,694,636	2,887,042	2,800,319	2,900,319	46.8	

Function/Location	Certified	Certified	Certified	Re-Certified	
High School PRINCIPAL (2210)	FY22	FY23	FY24	FY25	FTEs
Principal Salary	129,112	135,645	135,645	135,645	1.0
Assist. Principal Salary Admin. Asst. Salary	111,395 84,330	117,031 86,017	117,031 86,017	117,031 86,017	1.0 2.0
Services	1,000	1,000	1,000	1,000	2.0
Expenses Dues, Registrations	12,000 18,450	12,000 18,450	12,000 18,450	12,000 18,450	
Graduation	11,200	11,200	11,200	11,200	
CURRICULUM LEADERS	367,487	381,343	381,343	381,343	
Salary	0	0	0	0	
CLASSROOM TEACHER (2305)	0	0	0	0	
Teacher Salary	1,295,125	1,457,157	1,457,157	1,457,157	19.5
Teacher Salary - UA Tutor Salary	592,917 7,210	592,917 7,210	592,917 7,210	592,917 7,210	9.0
,	1,895,252	2,057,284	2,057,284	2,057,284	
SPECIALIST TEACHER (2310)	428,480	454,574	454,574	454,574	6.0
Teacher Salary - SPED	428,480	454,574	454,574	454,574	0.0
SUBSTITUTES (2325) Salary - Reg. Ed. Teach HS	18,000	18,000	18,000	18,000	
Salary - Sp. Ed. Teach HS	3,000	3,000	3,000	3,000	
PARA. (2330)	21,000	21,000	21,000	21,000	
Para. Salary - SPED	204,729	204,729	132,000	132,000	9.0
Salary - Vision Specialist Detention Monitor	25,517	26,027	0	0	0.0
Subs HS	5,000 2,000	5,000 2,000	5,000 2,000	5,000 2,000	
	237,246	237,756	139,000	139,000	
LIBRARY (2340) Librarian Salary	95,559	100,395	0	0	1.0
Services	2,000	2,000	2,000	2,000	
Supplies	5,000 102,559	5,000 107,395	5,000 7,000	5,000 7,000	
TEXTBOOKS (2410)					
Math Humanities/English	1,000 2,800	1,000 3,500	1,000 3,500	1,000 3,500	
Social Studies	3,386	3,386	3,386	3,386	
Science Computer Ed.	6,000 1,600	6,000 0	6,000 0	6,000 0	
STEM	4,000	4,000	4,000	4,000	
World Language	4,000 <b>22,786</b>	4,000 <b>21,886</b>	4,000	4,000 21,886	
INSTRUCT. EQUIP (2420)	22,700	21,000	21,886	21,000	
Furniture	2,500	2,500	2,500	2,500	
INSTR. SUPPLIES (2430)	2,500	2,500	2,500	2,500	
Math	2,000 500	3,000 800	3,000 800	3,000 800	
English STEM	4,500	4,500	4,500	4,500	
Science	7,000	7,000	7,000	7,000	
History / Social Studies Visual Arts	2,125 12,500	2,125 12,500	2,125 12,500	2,125 12,500	
Computer Science	2,600	4,200	4,200	4,200	
Band / Choir PE / Wellness	7,000 3,000	9,000 7,000	9,000 7,000	9,000 7,000	
Panther Block	4,500	2,500	2,500	2,500	
Advisory Block Classroom - SPED	2,000 1,500	1,000 1,500	1,000 1,500	1,000 1,500	
	49,225	55,125	55,125	55,125	
INSTRCT. SERVICES (2440) Services - MWCC	32,000	32,000	32,000	32,000	
Services - MASS Insight	5,000	5,000	5,000	5,000	
INSTRUCT. SOFTWARE (2455)	37,000	37,000	37,000	37,000	
Math	3,190	3,190	3,190	3,190	
ELA Edgenuity - VHS	3,000 15,000	3,000 15,000	3,000 15,000	3,000 15,000	
	21,190	21,190	21,190	21,190	
SCHOOL COUNSELING (2710) Guidance Salary	160,077	147,578	117,414	150,000	2.0
Secretary Salary	46,350	47,741	47,741	47,741	1.0
Services - Naviance Supplies	4,000 2,510	4,000 3,105	4,000 3,105	4,000 3,105	
Travel	150	150	150	150	
Dues	25 213,112	25 202,599	25 172,435	25 205,021	
HEALTH (3200)	-				
Nurse - Salary Supplies	73,520 3,000	84,444 3,000	50,000 3,000	87,000 3,000	1.0
	76,520	87,444	53,000	90,000	
HS ATHLETICS (3510) Salary - Athletic Director	92,829	97,526	97,526	97,526	1.0
Salary - Coaches - Prof. Staff	73,482	73,482	73,482	73,482	
Salary - Coaches (contracted) Salary - Trainer	30,307 25,750	30,307 26,523	30,307 26,523	30,307 26,523	0.5
Supplies - Trainer	5,000	5,000	5,000	5,000	0.0
Services - Officials Transportation	15,000 10,700	15,000 10,700	15,000 10,700	15,000 10,700	
Supplies	17,100	17,100	17,100	17,100	
Insurance Other Expense	4,500	4,500	4,500	4,500	
Other Expense	26,900 301,568	26,900 <b>307,038</b>	26,900 <b>307,038</b>	26,900 <b>307,038</b>	
STUDENT ACTVITIES (3520)					
Stipends - Clubs, Extra-curricular EMT Course	27,379 2,000	28,200 2,000	28,200 0	28,200 0	
Services	1,500	1,500	1,500	1,500	
Supplies	500 31,379	500 32,200	500 30,200	500 30,200	
	3,807,304	4,026,334	3,760,575	3,830,161	54.0

Function/Location TUITION OUT	Certified FY22	Certified FY23	Certified FY24	Re-Certified FY25
OTHER DISTRICTS (9100)				
Tuition - Choice	700,000	660,000	710,000	630,000
Tuition - Charter	950,000	920,000	970,000	950,000
ESSER3 Salaries	0	0	0	250,000
	1,650,000	1,580,000	1,680,000	1,830,000

Function 3300 Transportation	Certified FY22	Certified FY23	Certified FY24	Re-Certified FY25
Reg. Trans. In District	840,815	882,856	927,000	1,027,000
Out of District (Homeless)	30,000	30,000	25,000	30,000
SPED Transportation	935,000	935,000	960,000	1,000,000
	1,805,815	1,847,856	1,912,000	2,057,000

Source/Function	Certified	Certified	Certified	Re-Certified	
REVOLVING FUNDS	FY22	FY23 4/5/22	FY24	FY25	FTEs
	050.000		075 400	075 400	
Collab. Tuition (9300)	650,000	679,880	975,109	975,109	
	650,000	679,880	975,109	975,109	
SCHOOL CHOICE	-				
LAW Teacher Salary (2305)	0	0	0	0	
PH Teacher Salary (2305)	242,044	242,044	242,044	242,044	3.8
MS Teacher Salary (2305)	510,164	510,164	510,164	510,164	6.0
Director of Guidance	29,300	29,300	29,300	29,300	0.2
Director of Early Education	50,000	50,000	0	0	
	831,508	831,508	781,508	781,508	
ACP/EXT. DAY					
PH/LAW Heat (4120)	17,000	17,000	17,000	17,000	
PH/LAW Electric (4130)	28,000	28,000	28,000	28,000	
Retirement (5100)	15,720	15,720	15,720	15,720	
Health Insurance - ACP					
	60,720	60,720	60,720	60,720	
EARLY LEARN. CTR.					
Teacher Salary (2305)	83,239	83,239	83,239	83,239	1.0
Spec. PS/PK Salary (2330)	25,500	25,500	25,500	25,500	1.5
	108,739	108,739	108,739	108,739	
RENT					
Heat PH (4120)	42,000	42,000	42,000	42,000	
Heat LAW (4120)	8,000	8,000	8,000	8,000	
Γ	50,000	50,000	50,000	50,000	
MS ATHLETICS					
Salary & Services (3510)	10,000	10,000	10,000	10,000	
	10,000	10,000	10,000	10,000	
HS ATHLETICS					
Services (3510)	20,000	20,000	20,000	20,000	
Supplies (3510)	10,000	15,400	15,400	15,400	
Travel (3510)	20,000	20,000	20,000	20,000	
	50,000	55,400	55,400	55,400	
RETIREMENT BENEFITS					
OPEB Contribution (5200)	0	0	0	0	
	0	0	0	0	
Total	1,760,967	1,796,247	2,041,476	2,041,476	12.5
SFERS TO RESERVED FUNDS - NON BU					
CAPITAL STABILIZATION FUND					
Maintenance of Bldgs. (4220)	0	200,000	300,000	0	
j , ,	0	200,000	300,000	0	
SPECIAL ED. RESERVE FUND		,	,		
Tuition - Private (9300)	0	40,000			
	0	40,000	0	0	
Total Reserved Fund Transfers	-	240,000	300,000	-	0.0

Capital - Facil.			Total	Ayer	Shirley			Allocation Per Agreement
cipal & Interest -	HS Reno.		1,393,994	886,355	507,639			Based on 50% Found. Enroll & 50% Resid. Enrol
rley Stab. Fund - I	HS Reno.		-13,640		-13,640			Appropriation From Shirley Stablization Fund
al Principal & Int	terest HS Reno.	-	1,380,354	886,355	493,999			-
cipal & Interest -	US Field Brainet		165 650	256 255	200 205			Based on 50% Found, Enroll & 50% Resid, Enro
			465,650	256,355 -150.000	209,295			
r CPA pymt. Yea			-150,000					Appropriation From Ayer CPA Fund
	terest HS Field Pro	ject	315,650	106,355	209,295			
25 Total			1,696,004	992,710	703,294			
24			1,694,382	987,214	707,168			
23			1,382,729	889,150	493,579			
22			1,379,579	910,941	468,638			
			Total	Ayer	Shirley			
	HS Debt July, 2024	Prin./Int.	1,393,994	767,438	626,556	HS debt - 55.1%	Ayer 44.9%	Shirley
	Ayer	MS Debt	0	118,917	(118,917)	Ayer's 56.2% Sh	are of MS De	ebt of \$211,974
	Shirley	Stab. Fund	(13,640)		(13 640)	Shirlov's applicat	ion of Stab	Fund against debt (to be BOS approved )
	Shiney	Stab. I unu	(13,040)		(13,040)	Shiney's applica	INTO Stab. 1	
	MS & HS	Debt Subtotal	1,380,354	886,355	493,999			
INDATION AND	RESIDENT ENROL					FOL		AND RESIDENT ENROLLMENT BLE
		FY25 Four	nd./Resid. Er	nroll. Blend		Ayer	Shirley	
	HIGH	Foundation En	nrollment			57.1%	42.9%	
	SCHOOL	Resident Enro	ollment			53.0%	47.0%	
		50% Blend				55.1%	44.9%	
		FY25 Four	nd./Resid. Er	nroll. Blend		Ayer	Shirley	
	MIDDLE	FY25 Four Foundation Er		nroll. Blend		Ayer 57.1%	<b>Shirley</b> 42.9%	
	MIDDLE SCHOOL		nrollment	nroll. Blend				
		Foundation Er	nrollment	nroll. Blend		57.1%	42.9%	
		Foundation En Resident Enro	nrollment	nroll. Blend		57.1% 55.2%	42.9% 44.8%	
JNDATION AND		Foundation En Resident Enro 50% Blend	nrollment Illment	nroll. Blend		57.1% 55.2% 56.1%	42.9% 44.8% 43.9%	N AND RESIDENT ENROLLMENT DA
JNDATION AND	SCHOOL	Foundation En Resident Enro 50% Blend	nrollment Illment	nroll. Blend		57.1% 55.2% 56.1%	42.9% 44.8% 43.9%	N AND RESIDENT ENROLLMENT D
JNDATION AND	SCHOOL	Foundation En Resident Enro 50% Blend	nrollment Illment	nroll. Blend		57.1% 55.2% 56.1%	42.9% 44.8% 43.9%	N AND RESIDENT ENROLLMENT D
JNDATION AND	SCHOOL	Foundation En Resident Enro 50% Blend	nrollment Illment	10/01/21	10/01/22	57.1% 55.2% 56.1%	42.9% 44.8% 43.9%	N AND RESIDENT ENROLLMENT DA
JNDATION AND	SCHOOL RESIDENT ENROI Found. En	Foundation Ei Resident Enro 50% Blend	nrollment ollment FA 10/01/20	10/01/21	10/01/22	57.1% 55.2% 56.1% FC 10/01/23	42.9% 44.8% 43.9% DUNDATIC Share	ON AND RESIDENT ENROLLMENT DA
REGION	SCHOOL RESIDENT ENROL Found. En Ayer	Foundation En Resident Enro 50% Blend	nrollment Jilment TA 10/01/20 929	<b>10/01/21</b> 959	10/01/22 971	57.1% 55.2% 56.1% FC 10/01/23 972	42.9% 44.8% 43.9% DUNDATIC Share 57.1%	IN AND RESIDENT ENROLLMENT DA
	SCHOOL RESIDENT ENROL Found. En Ayer Shirley	Foundation Ei Resident Enro 50% Blend .LMENT DA 	TA 10/01/20 929 713	<b>10/01/21</b> 959 699	<b>10/01/22</b> 971 741	57.1% 55.2% 56.1% FC 10/01/23 972 726	42.9% 44.8% 43.9% DUNDATIC Share 57.1% 42.9%	N AND RESIDENT ENROLLMENT D
REGION	SCHOOL RESIDENT ENROL Found. En Ayer Shirley ASRSD	Foundation Ei Resident Enro 50% Blend .LMENT DA 	TA 10/01/20 929 713 1642	10/01/21 959 699 1658	10/01/22 971 741 1712	57.1% 55.2% 56.1% FC 10/01/23 972 726 1698	42.9% 44.8% 43.9% DUNDATIC Share 57.1%	N AND RESIDENT ENROLLMENT D
REGION	SCHOOL RESIDENT ENROL Ayer Shirley AsrsD Ayer	Foundation Ei Resident Enro 50% Blend .LMENT DA 	TA 10/01/20 929 713 1642 56.6%	10/01/21 959 699 1658 57.8%	10/01/22 971 741 1712 56.7%	57.1% 55.2% 56.1% FC 10/01/23 972 726 1698 57.2%	42.9% 44.8% 43.9% DUNDATIC Share 57.1% 42.9%	N AND RESIDENT ENROLLMENT D
REGION	SCHOOL RESIDENT ENROL Found. En Ayer Shirley ASRSD	Foundation Ei Resident Enro 50% Blend .LMENT DA 	TA 10/01/20 929 713 1642	10/01/21 959 699 1658	10/01/22 971 741 1712	57.1% 55.2% 56.1% FC 10/01/23 972 726 1698	42.9% 44.8% 43.9% DUNDATIC Share 57.1% 42.9%	N AND RESIDENT ENROLLMENT D
REGION	SCHOOL RESIDENT ENROL Ayer Shirley ASRSD Ayer Shirley	Foundation En Resident Enro 50% Blend .LMENT DA 	TA 10/01/20 929 713 1642 56.6% 43.4%	10/01/21 959 699 1658 57.8% 42.2%	10/01/22 971 741 1712 56.7% 43.3%	57.1% 55.2% 56.1% FC 10/01/23 972 726 1698 57.2% 42.8%	42.9% 44.8% 43.9% DUNDATIC Share 57.1% 42.9% 100.0%	IN AND RESIDENT ENROLLMENT D
REGION	SCHOOL RESIDENT ENROI Ayer Shirley Ayer Shirley Resid. Enr	Foundation En Resident Enro 50% Blend .LMENT DA 	TA 10/01/20 929 713 1642 56.6%	10/01/21 959 699 1658 57.8%	10/01/22 971 741 1712 56.7%	57.1% 55.2% 56.1% FC 10/01/23 972 726 1698 57.2% 42.8% FY24	42.9% 44.8% 43.9% DUNDATIC Share 57.1% 42.9% 100.0% Share	N AND RESIDENT ENROLLMENT D
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REGION ALL SCH. HIGH	SCHOOL RESIDENT ENROI Ayer Shirley Ayer Shirley Resid. Enr. Ayer Shirley Resid. Enr. Ayer Shirley Ayer Shirley Ayer Shirley Ayer Shirley Ayer Shirley	Foundation En Resident Enro 50% Blend .LMENT DA 962 728 1690 56.9% 43.1% 01 FY20 179 161 340 52.6% 47.4%	TA 10/01/20 929 713 1642 56.6% 43.4% FY21 173 162 335 51.6% 48.4%	10/01/21 959 699 1658 57.8% 42.2% FY22 190 208 398 47.7% 52.3%	10/01/22 971 741 56.7% 43.3% FY23 208 166 374 55.6% 44.4%	57.1% 55.2% 56.1% 56.1% FC 10/01/23 972 726 1698 57.2% 42.8% FY24 225 166 391 57.5% 42.5%	42.9% 44.8% 43.9% DUNDATIC Share 57.1% 42.9% 100.0% Share 53.0% 47.0% 100.0%	IN AND RESIDENT ENROLLMENT D
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REGION ALL SCH. HIGH SCHOOL	SCHOOL RESIDENT ENROI Ayer Shirley ASRSD Ayer Shirley Resid. Enr Ayer Shirley Ager Shirley Ager Shirley Ager Shirley Ager Shirley Ager Shirley Ager Shirley Ager Shirley Ager Shirley	Foundation Err Resident Enro 50% Blend .LMENT DA 10/01/19 962 728 1690 56.9% 43.1% 0 FY20 179 161 340 52.6% 47.4% 0 FY20 219 160	Trollment Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance Infance I	10/01/21 959 699 1658 57.8% 42.2% FY22 190 208 398 47.7% 52.3% FY22 155 155	10/01/22 971 741 1712 56.7% 43.3% FY23 208 166 374 55.6% 44.4% FY23 181 155	57.1% 55.2% 56.1% FC 10/01/23 972 726 1698 57.2% 42.8% FY24 225 166 391 57.5% 42.5% FY24 195 167	42.9% 44.8% 43.9% DUNDATIC 57.1% 42.9% 100.0% Share 53.0% 47.0% 100.0% Share 55.2% 44.8%	N AND RESIDENT ENROLLMENT DA
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REGION ALL SCH. HIGH SCHOOL	SCHOOL RESIDENT ENROI Ayer Shirley ASRSD Ayer Shirley Resid. Enr Ayer Shirley ASRSD Ayer Shirley Ager Shirley AsrsD Ayer Shirley ASRSD	Foundation Eri Resident Enro 50% Blend .LMENT DA 962 728 1690 56.9% 43.1% 01 FY20 179 161 340 52.6% 47.4% 01 FY20 219 160 379	TA 10/01/20 929 713 1642 56.6% 43.4% FY21 173 162 335 51.6% 48.4% FY21 216 151 367	10/01/21 959 699 1658 57.8% 42.2% FY22 190 208 398 47.7% 52.3% FY22 155 152 155 152 307	10/01/22 971 741 1712 56.7% 43.3% FY23 208 166 374 55.6% 44.4% FY23 181 155 336	57.1% 55.2% 56.1% 56.1% 972 726 1698 57.2% 42.8% FY24 225 166 391 57.5% 42.5% FY24 195 167	42.9% 44.8% 43.9% DUNDATIC 57.1% 42.9% 100.0% Share 53.0% 47.0% 100.0% Share 55.2% 44.8%	IN AND RESIDENT ENROLLMENT D

#	FEDERAL GRANTS	<b>Re-Certified</b>		Certified	Certified	Certified
		FY25	FTEs	FY24	FY23	FY22
140	Teacher Quality	37,850		37,850	37,850	82,065
180	Title III English Lang. Acq.	0	0.0	0	0	27,856
240	Spec. Educ.	511,873	16.0	511,873	511,873	477,832
262	Early Childhood	25,275	1.0	25,275	25,275	24,201
305	Title One	404,375	2.4	404,375	404,375	494,855
309	Title IV	34,040		34,040	34,040	34,040
377	ESSER3	100,000	0.0	100,000		
		1,113,413	19.4	1,113,413	1,013,413	1,140,849
#	STATE GRANTS	Certified		Certified	Certified	Certified
		FY25	FTEs	FY24	FY23	FY22
237	MA Family Network	152,819	2.2	152,819	152,819	105,900
		152,819	2.2	152,819	152,819	105,900

Total	1,266,232	21.6	1,266,232	1,166,232	1,246,749

Found. Enrollment Detail	FY21	FY22	FY23	FY24	FY25		
Ayer Total							
Ayer Vocational*							
Ayer - ASRSD	962	929	959	971	972		
Shirley Total							
Shirley Vocational*		740					
Shirley - ASRSD Ayer + Shirley - ASRSD	728	713	699 1658	741	726 1698		
						<mark>5 Yr. Avg.</mark> 1680	
Summary	FY21	FY22	FY23	FY24	FY25		
Ayer - ASRSD	962	929	959	971	972	959	57.06%
Shirley - ASRSD	728	713	699	741	726	721	42.94%
Ayer - %	56.9%	56.6%	57.8%	56.7%	57.2%	57.06%	
Shirley - %	43.1%	43.4%	42.2%	43.3%	42.8%	42.94%	
, ,	101170	101170	.2.270	101070	121070		
	Oct. 1	Oct. 1	Oct. 1	Oct. 1	Oct. 1	FY21	
	2020	2021	2022	2023	2024	thru	
						FY25	